

WASHINGTON UNIVERSITY IN ST. LOUIS, FACULTY SENATE COUNCIL MINUTES
September 28, 2022

Attending: Amy Eyler, Dennis Barbour, Carlos Bernal-Mizrachi, Tammy English, Armando Gomes, Patty Heyda, Kristina Kleutghen, Gwendalyn Randolph, Adam Rosenzweig, Carla Siegfried, Iva Youkilis, Chancellor Andrew Martin, Provost Beverly Wendland
 Guests: Jessie Minton, Alannah Glickman, Louis Damani Jones, Mary McKay

The meeting was called to order at 4:02 pm.

Topic	Lead	Notes on Report/Item	Questions and Answers
Approval of Minutes	Amy Eyler, Secretary	Meeting minutes from the June 21 2022 meeting were approved.	
Chancellor's Report	Andrew Martin, Chancellor	<p>Chancellor Martin made a report on these items:</p> <ul style="list-style-type: none"> • Summer flooding affected the university significantly, including parts of the Danforth, north and medical school campuses; 40 WashU cars totaled at the north campus. Insurance coverage included the low deductible so we did not face major financial losses but it has been stressful; some functions including Amy Kweskin, Executive Vice Chancellor for Finance and Chief Financial Officer, and finance team formerly on north campus now permanently moved to west campus; Shantay Bolton, Executive Vice Chancellor for Administration and Chief Administrative Officer, and team led a great response. The University is looking carefully at future preparations to mitigate impact of future floods. • Dobbs decision: some physicians may face criminal penalties; but patient care continues; Dineo Khabele, Mitchell & Elaine Yanow Professor and Chair of the Department of Obstetrics & Gynecology, are leading a major effort in orchestrating continuing treatment. Student health continues services and referrals to Illinois clinics. University benefits policy will be updated with regards to access to sick days. We are grateful to Rebecca Wanzo, professor and chair of the Department of Women, Gender, and Sexuality Studies, for orchestrating a pop-up course on the politics of 	<p>Q: Is WashU working with the community on envisioning future (and ongoing) response to flooding?</p> <p>A: There is a recognized need to work with Missouri Sewer District. Shantay Bolton would be source of specific information on current discussions.</p> <p>A: WashU faculty relevant expertise was recognized in the media surrounding flood reporting.</p> <p>Comment: School of Design is interested to collaborate with city and sewer district.</p> <p>Q: Lopata House still under effect of flood. When fixed?</p> <p>A: Important issue. Need to find out where things stand.</p> <p>Q: How are we helping transgender support?</p> <p>A: Need to follow-up with Ana Gonzalez, Vice Chancellor for Student Affairs, on these issues.</p> <p>Q: Will the Dobbs decision affect student recruitment?</p>

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		<p>reproduction. Next focus of attacks in state may be transgender clinics.</p> <ul style="list-style-type: none"> • Dean searches at the Olin and Brown Schools are underway. • Vice Chancellor for Government and Community Relations position open; we are in the national market to find best fit to role. • Class of 2026 is now on campus, first group under new need-blind policy. We have 1,826 first-year students arrived in total; 20% of new students are Pell grant eligible, compared with 5% in 2014 and 17 % in 2021. Former Chancellor Wrighton started this progress, and we remain really proud to continue to move forward. We lead schools that have committed to American Talent Initiative (ATI) in our progress to increase Pell grant eligible students. 15% of incoming class members are first-in-family to college. Career services: there has been frustration by students of status quo. Our response has been to hire Rebekah Pare to position of Associate Vice Chancellor for Career Development and Education, formerly of Univ of Wisconsin and national leader in the career services domain. Handshake is a new platform now in use for career services. First career fair last week. Attendance included over 100 employers, 2210 students, 11% increase from previous year. • Pleased to see that survey will be presented (next on agenda of meeting; see below) on research administration and discussed at FSC. • Strategic Planning: First week in October Provost Wendland will announce launch of strategic plan, "Here and Next". A series of associated events will occur all year. Will also launch Make Way: Our Student Initiative campaign, a 2-3 year, \$600 million campaign that invests in student recruitment and support. To date \$305 to 310 million has been raised 	<p>A: Student applications may be affected by the decision. The issue is concerning. WashU is in a better position than some universities in affected states because we are so close to Illinois. This proximity and overall health services available at WashU are being explained to inquiring families in admissions sessions. Admissions sessions have remained respectful. We also expect that faculty recruiting will be affected.</p>
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		<p>and that will be announced at the event. This initiative follows the earlier Gateway to Success campaign.</p>	
Chair's Report and presentation of Challenges with Sponsored Projects Accounting	Amy Eyler, FSC Chair	<ul style="list-style-type: none"> • A PowerPoint was presented and copy of the Powerpoint is available here. • A survey collected data from faculty with funded research to assess Sponsored Projects Administration ability to meet the needs of the research community. • In brief, the survey found SPA's ability to meet project needs had declined over the last 5 years, as attested by some reporting faculty who had worked with SPA for many years. Some faculty who had experience with similar offices at other universities felt that SPA at WashU did not meet their expectations or historical experiences at other places. Particular problems included the time to set up new accounts and time to put subcontracts in place and execute. Some reported that the issue stands to impact WashU's ability to be seen as a good partner to work with and that funding may actually be jeopardized as a result. 	<p>Comments: Many FSC agreed with the report and reinforced it. Execution of the survey and compilation of the report was greatly appreciated by the Chancellor and Provost, with recognition that it is helpful to learn what is happening "on the ground" and with vows to correct course in SPA as much as possible in the foreseeable future. Workday workarounds may be helpful and are being considered, as are the recommendations to hire more SPA staff and improve working conditions.</p> <p>Q: The report notes lack of participation in sending the survey out to the medical school, the campus with many funded grants intersecting with SPA. How to improve medical school participation?</p> <p>A: We can try again to distribute the survey at the medical school, since it is unclear why the survey did not go out with the others. We may have to respect a possible decision that the survey should not be distributed there for unknown reasons. Schools can decide what communications their constituents receive. Several noted that at least some medical school departments have generated their own at least partially effective stop-gap measures to improve the situation.</p>

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		Chancellor departed the meeting.	
WashU Votes Academic Hubs; Student Voting in Midterms	From the Gephardt Institute for Civic and Community Engagement - Alannah Glickman, Associate Director for Civic Engagement; Louis Damani Jones, Voter Engagement Coordinator;	<ul style="list-style-type: none"> A PowerPoint was presented on the issue of facilitating access for students to vote. Elements of this presentation are available here. Plans are to meet students in the spaces where they spend their time, goal to make voting easy. Information shared in classroom has higher yield, as students identify with faculty as a source of information. WashU student voting above national average. Proposes to continue to leverage and expand these approaches. Voter engagement hubs: Gephardt Institute provides training, resources, ongoing consultation Reach out to Louis Jones to get involved in training, TurboVote; j.louis@wustl.edu DBBS is the highest active group at WashU. 	<p>Q: Have you reached out to residence hall leaders? A: Great idea. We will connect with them.</p> <p>Q: Is it possible to vote on campus? A: Yes. Also, early voting is possible. Students can also vote absentee in home state. TurboVote tool is key to helping facilitate.</p> <p>Q: Is it possible to get a site to vote on medical campus? A: We can try.</p> <p>Q: Does TurboVote allow for easing how to register to vote in Missouri? A: There are legal limits who can solicit voter registration. Volunteers can be registered to solicit votes, but those employed in civic engagement cannot directly facilitate voter registration. The way to circumvent that is to steer students to TurboVote.</p>
Strategic Plan – Academic Initiatives	Beverly Wendland, Provost; Mary McKay, Vice Provost for Interdisciplinary Initiatives	<ul style="list-style-type: none"> Provost Wendland: Presented report including details on launch of communicating the strategic plan on campus (see below) Vice Provost McKay: A PowerPoint was presented. There will many future opportunities to engage over the next year. Information will be coming through in your inbox and any events in the first week of announcement (first week of October), hybrid and in-person on both Danforth and medical school campus, and at Board of Trustees meeting. The strategic plan in one page: Research, People, and Community are the three pillars. 	<p>Q: Can you provide an update on how one can have their preferred name consistently utilized in various systems in the university? A: Will need to look into this. Can start in Canvas. Student Sunrise will replace SIS, but can only do some things now till this major update to systems is expected in FY 24</p>

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		<ul style="list-style-type: none"> • Jane Goodall Oct 9, 2022, event is sold out! • The Implementation strategy includes awareness, incentives (e.g., seed funds), talent hires including cluster hires, culture (improved policies). We will need to develop policies to have joint appointments around multiple school appointments. Committees will be formed and representation will be inclusive. 	
Information Technology	Jessie Minton	<ul style="list-style-type: none"> • Interested to understand where we need to go to support extraordinary work. Presented slides on FY23 focus areas and CIO goals. • Research Infrastructure System (RIS) – working so to anticipate security and operational increases 2 to 3 times the current capacity. Received \$10.5 million for RIS system from Dean David Perlmutter. • One focus is purchasing hardware to lower operational costs. • Will be happy to provide language around data handling infrastructure for those writing grants, such as how to team with cloud providers to improve use and costs • Information Security: gaps need closure. Encryption, etc. 6 billion intrusion attempts into firewalls. The university only delivers about 1/3 of email that comes in! The theft industry is alive and well. • Working off of 5-year road map. NIST framework is 2.2 FY22 to 2.5 FY23. Scale is 5; FY 25 hoping for 3.5. We are slightly below comparison universities and not yet where we want to be. • Financial Management. A new funding model is needed. Need to socialize and accept a new model. Budget cycle is different than other parts of university. Will implement for FY 25. • IT Governance: by March 31, 2023, implement new IT governance. Set out timeline at different points culminating to March to improve governance and transparency. 	<p>Q: GPU options? A: Yes, now available.</p> <p>Q: RIS was problematic earlier this year but improved. What is behind that? A: There was a major problem with upgrade of IBM platform and we could not role back and subsequently struggled to get it stable. Had no diagnostic tools. Currently stabilized; however, IBM platform may need to be abandoned. This is under discussion.</p> <p>Q: Which countries are doing the most attempts at intrusion? A: Iran, Russia and China most active hacking activity.</p> <p>Q: How is the university's relationship with Dell assessed or renegotiated to get optimal support and turnaround from Dell? A: There is governance around processes of choosing products; negotiating contracts appropriately. However, a better process around maintaining and assessing the relationship with Dell may be needed. Agrees that there have been problems in fulfilling orders satisfactorily. One issue is</p>

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		<ul style="list-style-type: none"> • IT Strategic 3-year plan is in the works • Several executive leader recruitments are sought, including Chief Technology Officer; Deputy CIO, Clinical and Medical Education; Deputy Tech Officer, Admin and Academic Tech 	<p>that patches would have to be updated if another vendor used, etc.</p> <p>Q: Do you need faculty participation?</p> <p>A: Yes, we do need faculty for IT governance groups and will be pleased to work with FSC to make it possible.</p>
Other Business		None	
Executive Session		An executive session started at 4:35 pm.	
Adjournment		The meeting was adjourned at 4:40 p.m.	

Respectfully submitted, Gwendalyn Randolph, serving as stand-in secretary, with cross-reference to Dennis Barbour's notes, in the absence of Timothy McBride